

## ESG & Sustainability Summary 2025

*Environmental stewardship, social impact and governance across the Group*

We measure success not only in returns, but in the jobs, infrastructure and resilience we leave behind. ESG is engineered into how every Kyul project is originated, built and governed.

### Environmental

- NEMA-compliant delivery across 100% of projects.
- Solar-powered boreholes and installations as a standard specification where feasible.
- Mercury-free mining practices and responsible water stewardship.

### Social

- 600+ local jobs supported across the Group.
- Local procurement and community shareholding on selected project SPVs.
- A genuine zero-harm safety culture on every site.

### Governance

- Clean ownership through Kyul Holdings; ring-fenced project SPVs.
- Anti-bribery and conflict-of-interest policies, Group-wide.
- Audited consolidated accounts and investor-grade transparency.